Financial results 1H 2021



Progressive urban solutions



As at 30.06.2021

23 million sq m put into operation

20 years
on the real estate market

million sq m under design and construction stage

22 completed projects



Progressive urban solutions

BBB+(RU)
A-|ru|
ruBBB+

stable credit ratings

KPMG

the auditor of the Group since 2012



FINANCIAL RESULTS

According to the IFRS consolidated interim financial statements of the Group

6,6 billion rubles

Gross profit

1H 2021

18,5 billion rubles

Revenue

18,5 billion rubles

billion rubles **EBITDA**

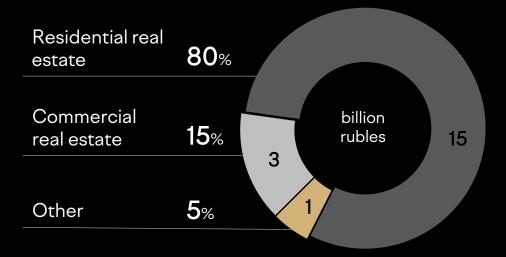
5,3 billion rubles

EBITDA margin

3,1 billion rubles Net profit

Net profit margin

IFRS REVENUE STRUCTURE BY TYPES OF REAL ESTATE (FOR 1H 2021)

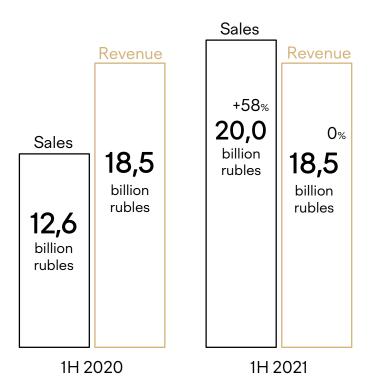




REVENUE

According to the IFRS consolidated interim financial statements of the Group

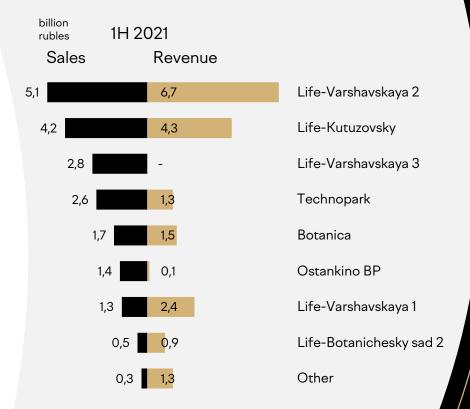
SALES AND REVENUE



- With increasing of sales up 58% in 1H 2021 comparing 1H 2020 revenue remained at comparable level.
- In 1H 2021 mainly projects with high percentage completion were be selling, including have obtained permit for commissioning in 2020

At the end of 2020 and in 2021 were launched new projects as well as its' sales: Ostankino Business Park and Life-Varshavskaya 3. In 1H 2021 these projects were generating revenue in less volume due to low percentage completion as at 30.06.2021*.

^{*} In most cases the Group recognizes revenue under IFRS depending on project's percentage completion.





REVENUE

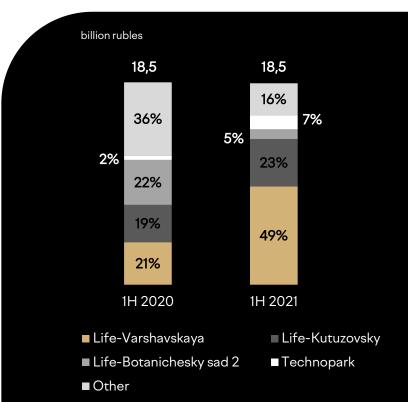
According to the IFRS consolidated interim financial statements of the Group

GROSS MARGIN

REVENUE STRUCTURE BY PROJECT

36% 1H 2021

38_% 1H 2020



- The share of revenue of comfort+ residential complexes (including Life-Varshavskaya + 28%) and business centers (including Technopark Plaza +5%) significantly increased in total revenue of 1H 2021 comparing to 1H 2020.
- The pick of sales of the most profitable objects' (Life-Kutuzovsky, Life-Botanichesky sad 2) was in 2020, so shares of these objects in the Group revenue decreased by 13% in 1H 2021 comparing 1H 2020 and amounted 28%. This factor affected gross margin of the Group.



DEBT LOAD

According to the IFRS consolidated interim financial statements of the Group

NET DEBT

billion rubles	30.06.2020	31.12.2020	30.06.2021
Total debt*	17,5	30,0	34,1
Cash and its equivalent	6,9	10,9	5,7
Escrow balances	8,2	20,3	27,2
Net debt	2,4	-1,2	1,2

DEBT LOAD

Interest coverage rate EBITDA/interest expenses

1H 2020	1H 2021

Net debt*/EBITDA LTM

30.06.2020 31.12.2020 30.06.2021



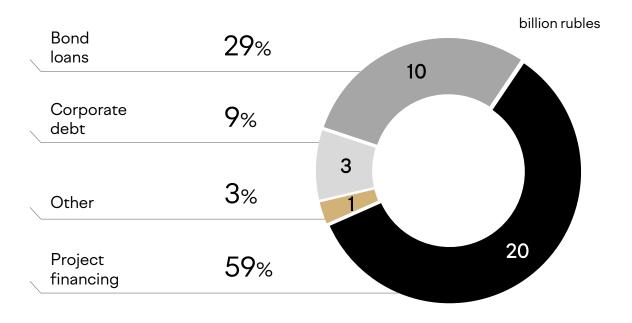
^{*} Excluding non-recourse debt to the Group

^{*} Net debt including escrow balances and excluding non-recourse debt to the Group

DEBT LOAD

According to the IFRS consolidated interim financial statements of the Group

TOTAL DEBT STRUCTURE as at 30.06.2021



	30.00.2021	
	billion rubles	share, %
Short-term debt	5,1	15%
Long-term Debt	28,9	85%

30.06.2021

The largest share (92%) of short-term debt is project financing that are total fully secured by cash on escrow accounts.



PROFIT & LOSS STATEMENT

According to the IFRS consolidated interim financial statements of the Group

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Revenue

Cost of sales

Gross profit

Other operating income

Selling, general and administrative expenses

Other operating expenses

Operating profit

Finance income

Finance expenses

Profit before income tax

Income tax

Net profit for the period

1H 2020	1H 2021	Variance 1H 2021-1H 2020	Variance 1H 2021-1H 2020, %
18 511	18 469	(42)	-0%
(11 436)	(11 898)	(462)	4%
7 075	6 571	(504)	-7%
50	155	105	210%
(2 017)	(1 827)	190	-9%
(153)	(73)	80	-52%
4 955	4 826	(129)	-3%
186	165	(21)	-11%
(943)	(1 117)	(174)	19%
4 198	3 874	(324)	-8%
(999)	(726)	273	-27%
3 199	3 148	(51)	-2%



CORPORATE GOVERNANCE

General shareholders meeting

Independent auditor (KPMG)

Board of directors

Investment committee

Audit committee (decided to create)

General manager

Management team



Final beneficiary

Leonid Maximov Ownership ratio: 100%

Board of directors



Artem Eyramdzhants Chair of the Board Deputy CEO



Leonid Maximov CEO



Victor Lisin Deputy CEO



Alexey Miroshnikov CFO



Evgeniy Borkin Deputy CEO

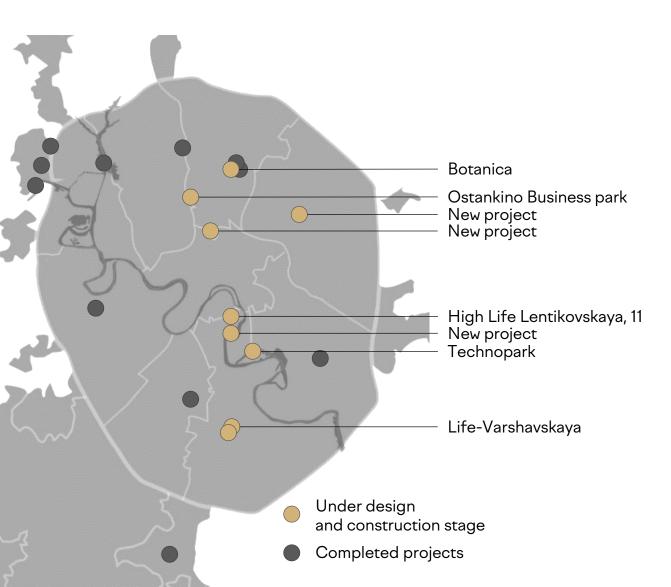


Andrey Reus NED



Andrey Dementyev NED

PROJECTS



As at 30.06.2021

The area of objects under construction

The area of completed objects

671 thnd sq m

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MOSCOW

1564 thnd sq m

The area of objects at the design stage

SAINT-PETERSBURG

862 thnd sq m

751 thnd sq m

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